MEMORANDUM OF UNDERSTANDING

BETWEEN

UNIVERSIDAD NACIONAL DE COLOMBIA (COLOMBIA)

AND

LAKEHEAD UNIVERSITY (ONTARIO, CANADA)

In this Memorandum of Understanding (hereinafter referred to as “MOU”) Lakehead University and Universidad Nacional de Colombia, (hereinafter referred to as the “Parties” or singularly as “Party”), wishing to encourage and facilitate international education opportunities for their students and faculty, and seeking to promote the process of internationalization at their respective institutions, declare their mutual interest in exploring co-operation as follows on the basis of equality and reciprocity of benefits:

1. The Parties wish to collaborate in planning for, developing, and establishing opportunities for their students and faculty at Lakehead University (“Lakehead”) and UNIVERSIDAD NACIONAL DE COLOMBIA, respectively.

2. Areas of potential cooperation between the Parties include but are not limited to:
   a) Joint development of academic, scientific and technological projects for the benefit of both Parties.
   b) Inter-institutional participation of faculty members in research.
   c) Joint conduct of seminars, workshops and other academic activities.
   d) Providing opportunities for inter-institutional student research mobility, research practicums, internships and community programs.
   e) Providing opportunities for UNIVERSIDAD NACIONAL DE COLOMBIA students to earn an Lakehead undergraduate degree on the basis of twinning programs (2+2 or 3+1), mutually agreed upon by the two Parties.

3. Any actual collaboration in a particular area shall be negotiated in an agreement between the Parties completely separate from this MOU.

4. Collaboration will be coordinated through the Office of Lakehead University International at Lakehead and the National Office of External Affairs at UNIVERSIDAD NACIONAL DE COLOMBIA.

5. Under this MOU, and in any collaboration arising from this MOU, neither Party will incur any financial obligations resulting from the actions of the other Party without a
prior agreement in writing, completely separate from this MOU, to accept specific financial obligations. It is understood by the Parties that any agreement pertaining to financial matters will be conditional upon the availability of funds for each Party.

6. This MOU will be in effect from the latest date of signature and shall continue thereafter from year to year until such time as
   a) both Parties agree in writing to terminate it; or
   b) either Party gives at least six (6) months written notice of termination to the other Party.

7. While in effect this MOU may be amended at any time by mutual written consent of the Parties.

8. This MOU is not binding on the Parties and contains no enforceable legal obligations.

The following signatures are affixed as acknowledgement and notification of the terms of this MOU:

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<tr>
<th>For UNIVERSIDAD NACIONAL DE COLOMBIA, Colombia:</th>
<th>For Lakehead University, Ontario, Canada:</th>
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<tbody>
<tr>
<td>Dr. Dolly Montoya Castaño Rector</td>
<td>Dr. David W. Barnett, D. Sc., P. Eng.</td>
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<td>Provost &amp; Vice-President (Academic)</td>
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